

NORMING®

Professional Service Automation

Project Management, Timesheet, Expense and Billing

Human Resource Management and Payroll

Business Partner and Sales Management

Document Management



Do you know

The profitability of your projects?

Who your best customers and employees are?

How your employees utilize their work time?

Whether you have sufficient resources for more projects?

.....

The answer is "Yes!" if you use the Norming PSA System.

System Overview



The Norming Professional Service Automation System is a powerful and flexible business management software designed with industry leading technology to automate and control the most vital activities and processes of a professional service organization. It provides a complete and integrated solution for streamlining the management of business partners, human resources, projects, timesheets, expense and documents.

Human Resource module provides a set of complete human resource management functionality, including employee management, recruitment, training, leave tracking, benefit planning, payroll calculations and performance evaluation.

Business Partner module maintains the customer and supplier database, tracks sales opportunities and manages project contracts and billing transactions.

Project module is used to set up project budget, schedule project activities, assign project resources, track project issues, allocate project costs, and recognize project revenue.

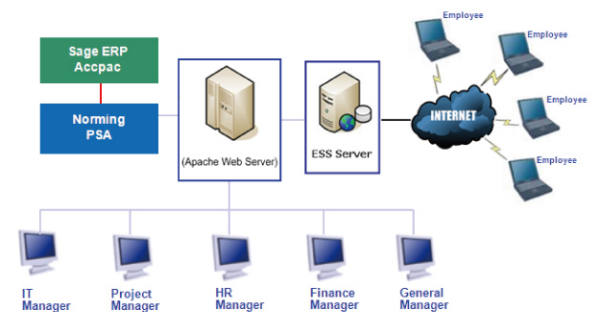
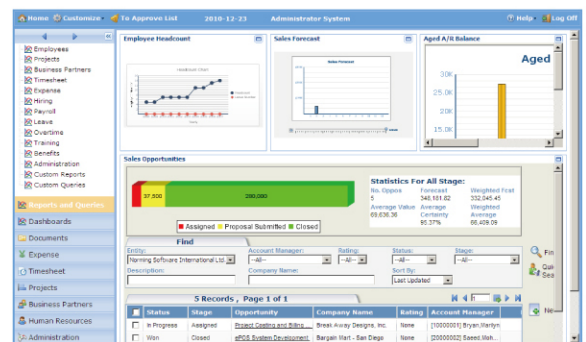
Timesheet module tracks employee time, labor cost and revenue on projects and activities. Overtime can be calculated automatically according to pre-defined rules. Banked overtime can be cashed or taken for vacation.

Expense module manages the employee's cash advances and expense reimbursements, and allocates employee expenses on projects and activities.

Document module works with the above modules to manage any documents related to customers, contracts, employees, projects, timesheets, and expense reports.

Employee Self Service module provides a web-based portal for employees to review their personal data, check project schedules, enter timesheets, expense reports and leave requests.

eRecruiter module lists open job opportunities via a web page, providing a chance for external applicants to find job opportunities and submit job applications.



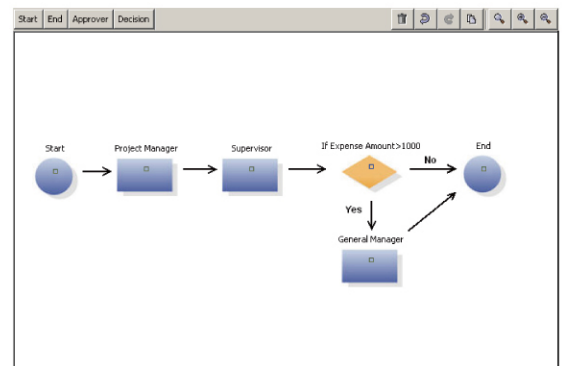
Highlights :

Ease of Use

- Fully web-based, available via web browser anytime and anywhere.
- User centric design, user friendly interface and easy to use functionality.
- Customizes user portal to include frequently-used screens and reports.
- The Employee Self Service (ESS) portal makes managing requests or changes easy and quick.
- Fully supports multi-entity, multi-currency, multi-language.
- Integrates with Sage ERP Accpac 6.0 and beyond version.

True Customizability

- Provides easy-to-use onscreen tools to create and modify fields, screens, tabs, tables and views.
- Provides a graphical user interface for designing approval workflows.
- Provides online translation functionality to modify the language set to incorporate company specific terminology.
- Allows user to modify all the standard reports, or attach custom reports to the system.



Business Partner Management

The Norming PSA system includes features to manage and track your business partner relationships, as well as sales opportunities, project contract, project billing, and transaction history inquiry.

Business Partner Management

- Maintains customers and suppliers within a single database.
- Provides synchronization with the Accpac AR customer and AP vendor database.
- Tracks all communication with business partners.
- Maintains associate company information for business partners.
- Provides a central repository for documents about business partners, allowing enterprise-wide access anytime.
- Employees can manage business partners based on their access right on the ESS portal.

Sales Opportunity Management

- Allows users to specify the likelihood of closing a sale opportunity at each stage of your sales cycle; by defining each stage, sales staff and management are provided with real-time rolling forecasts and pipeline analysis.
- Simplified workflow features provide automated sales processes to guide salespeople through proven selling methods.
- Sales opportunities can be converted to contracts. A drilldown link is provided from contracts to sales opportunities.
- Employees can manage sales opportunities based on their access right on the ESS portal.

Contract Management

- Contract defines some basic information for projects, including contract status, manager, priority, project style, start and end date.
- Allows user to maintain one or more projects from within a contract.
- Provides a central repository for documents about contracts, allowing enterprise-wide access anytime.

Billing and Transaction Inquiry

- Creates billing batches automatically with the pre-defined project billing schedule.
- Converts billing batches to invoice batches to invoice customers against projects.
- Allows user to enter invoice manually against specific customers and projects.
- Integrates with Sage ERP Accpac AR to create AR invoices automatically from billing batches.
- Integrates with Sage ERP Accpac AP to create AP invoices automatically for subcontractor cost allocation transactions.
- Displays the summary account and detail transaction history of business partners.

No. Opps	Forecast	Weighted Fcst
37,500	280,000	332,445.45

Average Value	Average	Weighted Average
69,636.36	348,181.82	66,409.09

Status	Stage	Opportunity	Company Name	Rating	Account Manager
In Progress	Assigned	Project Costing and Billing	Break Away Designs, Inc.	None	(10000001) Bryan, Marilyn
Won	Closed	ePOS System Development	Bargain Mart - San Diego	None	(20000002) Seede, Mark
In Progress	Assigned	System Customization	Sage Software	None	(20000001) Adams, Don
In Progress	Proposal Su...	Data Hosting Service	Forester Building Supplies	None	(10000003) Obama, Alan
Won	Closed	The Accounting Process C...	The House Doctors	None	(10000001) Bryan, Marilyn

Timesheet & Expense Reimbursement

The Norming PSA system provides a web-based timesheet for employees to enter worked time on project activities anytime and anywhere. Online approvals of timesheets allow Managers to review and approve timesheets on a timely basis and also ensure accurate and efficient cost updates to projects and jobs.

Timesheet Entry

- Employees can enter regular working time, overtime, and leave time on timesheet with detailed comments.
- Timesheets can be entered in a Grid or List view.
- Defines timesheet periods for employees to enter timesheets within a specific pay or work period.
- Project activity assignments can be copied to timesheets to save time on data entry.

Timesheet Approval

- Supports timesheet approval workflows to allow timesheets to be reviewed by authorized employees.
- Timesheets can be modified or rejected by any approver. Rejected timesheets will be returned to the employee.
- Maintains entered time, approved time and billable time for each time record.

Time Tracking

- Calculates labor costs according to the specified costing method for each resource on a project.
- Provides multi-dimensional inquiry on employee time usage history.
- Passes the timesheet record to a payroll module to compute employee earnings or deductions.

Overtime Management

- Supports approval workflows to get overtime requests approved in advance.
- Supports overtime rules to calculate overtime automatically.
- Banked overtime can be cashed or taken for vacation.

Expense Reimbursement

The Norming PSA system provides a fully integrated tool for employees to submit expense reports and cash advance requests via a web browser and seamlessly update your payroll system to ensure the accuracy of your payroll calculations.

Expense Entry

- Expenses can be entered on a project, activity, and/or category for cost allocations.
- Expenses can be entered in a specific currency and/or quantity.
- Expense estimates can be set up for projects to keep expenses under control.

Expense Approval

- Supports expense approval workflows to have employee expenses reviewed by authorized supervisors.
- Allows expense approvers to modify or reject employee expense reports.

Expense Reimbursement

- Employee cash advances can be applied to reduce reimbursable expenses.
- Employee expenses can be reimbursed through your payroll system.
- Employee cash advances can be repaid through your payroll system.

Expense Tracking

- Allocates approved employee expenses on specific projects and activities.
- Provides multi-dimensional inquiries on employee expense history.
- Integrates with your payroll system to calculate earnings for reimbursable expenses and deductions for advance repayments.

Line No.	Project	Description	Total Worked Time	Billable	Non-Billable
1	PRJ20091207000001	The Accounting Process Computerize	89.00	89.00	0.00
2	QRP20091126000004	Data Hosting Service	1105.00	0.00	1105.00
3	QRP2009112410000006	Project Costing and Billing Process Au...	1260.00	0.00	1260.00
4	PRJ20090929000001	Financial System Review	72.00	72.00	0.00
5	PRJ20090730000003	Team Leasing Construction	4300.00	4300.00	0.00
6	PRJ20090730000005	Marketing Strategy Review	2503.00	2343.00	160.00
7	PRJ20090730000006	Business Process Engineering	3071.00	3071.00	0.00
8	PRJ20091123000007	The Accounting Process Computerize	93.00	93.00	0.00

Line No.	Date	Project	Activity	Expense	Currency	Amount	Reimbursable
1	2010-01-04	QRP20091210000006-Project Costing and Billing Pro...	2002-Product Presen...	AIR-Air Travel	CAD	1000.00	Yes
2	2010-01-05	QRP20091210000006-Project Costing and Billing Pro...	2002-Product Presen...	CAR-Car Rental	CAD	400.00	Yes
3	2010-01-11	PRJ20091120000007-The Accounting Process Com...	1001-Project Manage...	AIR-Air Travel	CAD	600.00	Yes
4	2010-01-11	PRJ20091120000007-The Accounting Process Com...	1001-Project Manage...	CAR-Car Rental	CAD	1600.00	Yes
5							
6							
7							
8							

Human Resource Management



The Norming PSA System provides a set of powerful human resource management features for professional service companies to automate employee management, recruitment, training, leave tracking, overtime tracking, benefit planning, and payroll calculation.

Employee Management

- The Employee database includes personal information, dependents, job description, job history, skill set, training history, education and work experience of each employee. The employee maintenance screens can be customized for a company's specific needs.
- Provides job management functionality to review, transfer or terminate the employment relationship between the employee and employer. All activities such as changes of job responsibility, work calendar, payroll and benefits are kept in job history.
- Provides skill management functionality to document and maintain employees' skill sets and certifications.

Recruitment

- Allows user to maintain job opportunities for recruitment purposes. A job opportunity defines the job responsibility, required skills, payroll and benefit information.
- Job opportunities can be released on the ESS portal or any website via the eRecruiter module. External applicants can submit an online job application via a web page, and existing employees can apply for jobs through the ESS portal.
- Administrators or managers can set up hiring workflows for each job opportunity to make sure every job application follows specified evaluation procedures.
- After job applications go through the specified approval workflow, external applicants can be converted to an employee, or existing employees can be transferred to the target job.

Benefit and Payroll

- Unlimited earning and deduction codes can be created for payroll calculations, such as base salary, hourly salary, bonus, allowances, benefits, overtime pay, absence deductions, loan repayments and expense reimbursements.
- Payroll calculations can be configured with user-defined formulas, which may include benefit premiums, timesheets, cash advances and expense reimbursement records.
- Income tax tables can be set up per company specific requirements.
- Unlimited benefit plans can be created with unique coverage amounts, premium formulas and eligibility criteria. Employees can submit enrollment applications for optional benefit plans on the ESS portal.
- Employee-contributed premiums can be passed to a deduction code in payroll.
- Creates Sage ERP Accpac GL transactions automatically for allocating payroll and benefit expenses.

Leave Tracking

- Unlimited leave codes can be created to track employee absence or vacation.
- Allows users to set up accruals or reset formulas to automatically update the available vacation days for an employee.
- Employees can submit leave requests and check leave history on the ESS portal.
- Approval of leave requests will update leave history of employees and pass the leave time to the employee timesheet.

Performance Evaluation

- Creates unlimited key performance indicators to define important criteria to measure employees' performance.
- Utilizes a balanced scoreboard for each entity (company, division, dept.), employee and project to evaluate an organization's performance.

Personal Data

Employee No.: 10000001 | Last Name: Bryan | First Name: Marilyn | Birthdate: 1983-06-05 | Gender: Female | Marital Status: Single | SSN: 120104160008150037 | Citizenship: Italy | Passport Number: 333-333-333 | Work Permit Number: | Medical Insurance Number: | Alien Card Number: | Reference Number: | Ethnic Origin: | Language: | Dependents: 0 | Foreigner: No | Smoker: No | Disability: No

Address

Street: | City: | State/Province: | Business Phone: 111-222-333 | Private Phone: 111-222-444 | Zip/Postal Code: | County: | Business E-mail: bruce@norming.cn | Private E-mail: bruce@363.com

Employment Relationship

Entity: Real | Supervisor: Jang, Richard | Status: Active | Employee Type: Consultant | Job: Manager, Customer Svc | Title: Manager | Division: Business Development | Region: East | Work Calendar: | Daily Usual Working Time: | Timesheet Period: | Overtime Rule: Calculate with Timesheet | Canadian Calendar: | Last Hire Date: 2008-10-27 | Security Date: 2009-05-19 | Last Review Date: 2010-01-24

Leave Request

Request Number: | Employee Name: Bryan, Marilyn | For: Vacation | Days Remaining: 13,000 | Days Reserved: 5,000 | Days Taken: 1,000 | Days Available: 8,000 | From Date: 2010-12-23 | To Date: 2010-12-23 | Full Day of: | Notes: | Comments: Have to stay with my son at home tomorrow. | Attach a File: |

Find

Entity: Norming Software International Ltd. | Pay Group: | Currency: | From Date: 2010-01-01 | To Date: 2010-12-31

Employee No.	Employee	Currency	Earnings	Deductions	Taxes	Total Benefit
10000001	Bryan, Marilyn	USD	2,909.67	0.00	136.69	1,709.09
10000002	Della, Theodore	USD	5,534.09	0.00	271.23	3,236.36
10000003	Osama, Alan	USD	5,563.64	662.90	456.67	2,363.64
10000004	Maclean, Fetch	USD	2,509.09	293.58	208.97	1,054.55
10000005	Pumlin, Ernest	USD	5,045.45	705.55	355.73	2,363.64
10000006	Toome, Conn	USD	2,909.09	0.00	136.64	1,709.09
10000007	Lamar, Nelson	USD	2,209.09	297.36	154.29	1,054.55
10000008	Donne, Jane	USD	4,113.64	0.00	208.64	2,363.64
10000009	Jang, Richard	USD	4,142.05	0.00	213.76	2,363.64
10000010	Taylor, Strab	USD	2,795.46	338.54	213.15	1,272.73
10000011	Toner, St	USD	4,000.00	0.00	188.10	2,363.64
10000012	Zhou, Edison	USD	2,727.27	272.75	261.99	1,054.55
10000013	Johnson, Mary	USD	4,254.55	575.77	316.27	1,627.27
10000014	Rice, Judith	USD	3,204.55	348.03	288.00	1,272.73
20000001	Adams, Donald	USD	3,200.00	0.00	71.67	600.00

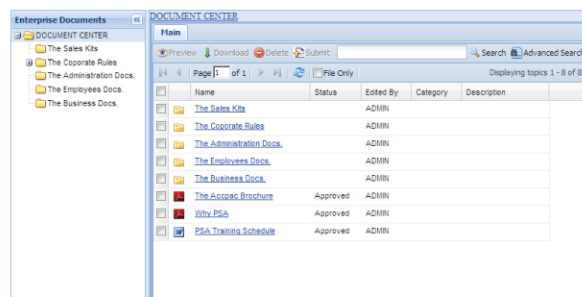
Document Management, Reports & Dashboards

The Norming PSA system can store documents related to employees, business partners and projects in a single database, so they can be retrieved out of a central repository as needed by authorized employees.

Document Management

Features:

- Maintains document categories with specific subject, file numbering rule and approval workflow.
- Additional document properties can be created for documents to make searching easy.
- Unlimited level of directory can be created to store files.
- User and employee permission can be specified per file and directory.
- Document approval workflow can be set up to have documents reviewed by specified employees.
- Document approver can update documents with a new version while keeping the old version.
- Documents can be viewed and kept in a central repository or separately by module.
- Provides an easy and fast method of searching for documents in the system.

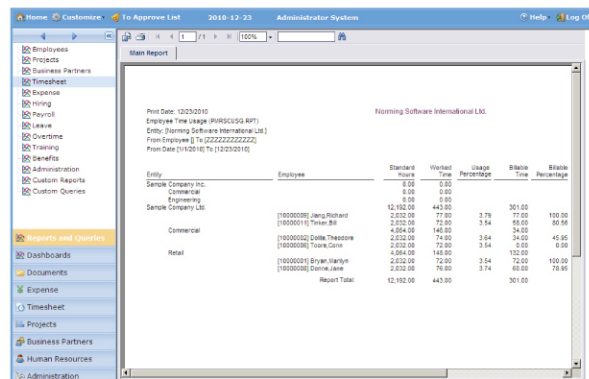


Reports

Based on SAP's Crystal Reports technology, the Norming PSA system provides many analytical reports for reviewing activities of employees, business partners and projects.

Standard Reports:

- Human resource reports include Employee Register, Employee List, Employee Analysis, Employee Job History, Payroll Calculation History, Job Opportunities, Benefit Planning Report and Leave History.
- Business Partner reports include Partner Profile, Sales Forecast, Contract Details and Contract Status.
- Project reports include Project Status, Project Schedule, Project Estimate, Project Cost and Project Profitability.
- Timesheet reports include Timesheet Details, Timesheet Summary, Time Comparison, Overtime Detail and Overtime History.
- Expense reports include Expense Forms, Employee Expense Account, Expense Details and Expense Summary.
- Allows users to attach custom reports to the system for specific reporting requirements.

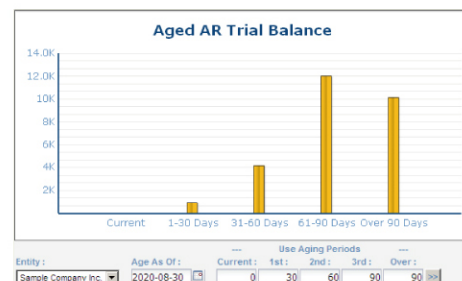


Dashboards

Based on SAP's Crystal Xcelsius technology, the Norming PSA system comes with a number of dashboards for monitoring activities in human resource management, business partner management and project management.

Standard Dashboards:

- Human Resource dashboards include Headcount Change, Labor Cost Analysis, and Top 10 Employees.
- Business Partner dashboards include Customer Comparison by Industry, Customer Comparison by Size, Sales Forecast and Top 10 Customers.
- Project dashboards include Project Profit/Lost, Project Cost Analysis and Top 10 Projects.





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2009, Sage Accpac Development Partner of the Year, Africa
2008, Sage Accpac Development Partner of the Year, Africa
2007, Sage Accpac Development Partner of the Year, Africa
2007, Sage Accpac Development Partner of the Year, Asia
2007, Top 3rd Party Product, Australia & New Zealand
2006, Top 3rd Party Product, Australia & New Zealand
2006, Accpac Intl. Developer Runner-Up, 2006, Africa
2005, Outstanding Business Growth, Asia
2002, Sage Accpac Development Partner of the Year, North America

